



Gulf Research Center
Knowledge for All
Annual Report

2005

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- ◆ *Research Programs*
- ◆ *Lectures, Workshops & Conferences*
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- ◆ *Cooperation & Agreements*
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- ◆ *GRC Participation & Presentations in Conferences*
- ◆ *International Recognition*
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During the third year of its official operations in 2005, the Gulf Research Center (GRC) recorded tremendous progress. While research remained the focus of its activities completing and initiating a few more of the 52 Research Programs it has set as its target the Center managed all-round growth through its related programs that included a number of high-profile conferences on social, economic, political and security issues of interest and importance to the region. These activities witnessed the participation of internationally recognized experts and yielded valuable suggestions. Aiding on the road to achieving the Center's regional goals and expanding its international reach was its publications and cooperation agreements with reputed and like-minded institutions.



The indicator that best reflects the GRC's independence and growing reputation is the steady flow of high-profile and influential guests, including ministers, government officials, captains of industries and academics. Even more satisfying is the constant knocking of the doors by students from various universities all over the world to take advantage of the Center's popular internship and training programs. Echoing these realities is our increasing visibility in the regional and international media and the influence on the decision-making apparatus, for example, with our project on the Gulf as a Weapons of Mass Destruction Free Zone, which is now firmly on the political agenda of the regional leaders.

One of the exclusive activities launched by the GRC during the year was the Executive Learning Program designed to provide leadership development opportunities in all aspects of public policy. It is our view that programs in governmental processes and critical policy issues are paramount to understand today's environment and prepare leaders to more effectively engage with individuals and institutions throughout the world. In this context, the program creates a learning forum that is unparalleled in both its scope and value as far as Gulf issues are concerned.

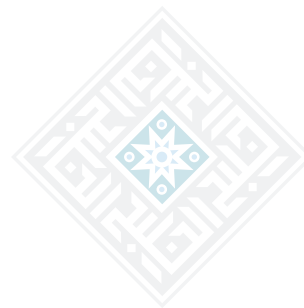
The past year was unique for other reasons too. The GRC received a fair share of international recognition from reputed organizations like the United Nations Development Fund – which granted distribution rights for the Arabic version of the Arab Human Development reports – and the United Nations Environment Programme – which bestowed the Center with the status of a non-government organization in the realm of environmental activities. In addition, the Center launched the first translation of the International Energy Outlook 2005 along



with the US Secretary of Energy Samuel Bodman in November, as well as the first Arabic edition of the Military Balance 2004-2005 of the International Institute for Strategic Studies (IISS), a copy of which was presented to the Iraqi Defense Minister Dr. Sadoun Al-Dulaimi during a visit to the GRC offices. Such recognition not only showcases reward for hard work and excellence, but poses a great challenge to maintain these standards and achieve greater heights.

In order to cope with the expansion and the number of projects undertaken, the center's staff strength went up by about 15 percent over 2004 to 86, apart from increasing its international network of external researchers to about 50. While we begin to tap its potential more efficiently to ensure that the GRC remains the premier research center in the region, 2006 is certain to be an exciting and challenging one. Of particular importance will be the launching of a Master of Arts (M.A.) distance-learning degree program in International Relations with the Free University of Berlin, Germany to begin in November 2006. In the end, however, only through the hard work and dedication of the GRC community, both internal and the wider global network of contributors and partners, can the numerous ventures realize their optimum potential.

Abdulaziz Sager

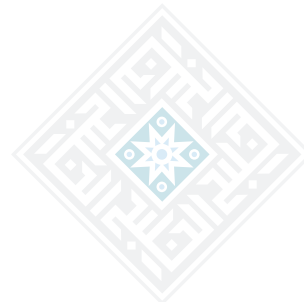




The Gulf Research Center's main activity is the study of social science in the context of the geopolitical Gulf region. The Center is particularly concerned with the international relations and politics of the Gulf Cooperation Council countries. The GRC has identified more than 50 areas of critical research to address the current information deficit from a regional perspective. Each research program has a dedicated Web portal containing all the resources necessary for a sound understanding of each issue.

Below is a list of research programs which are either complete or being compiled/enhanced:

- ❖ **Political Systems** – Constitutions, Legislatures, Judiciaries
- ❖ **Foreign Relations** – Gulf Cooperation Council, European Union, United States, Canada, Confederation of Independent States (former Soviet Union), South Africa, Sub-Saharan Africa, Palestine, Australia, Iraq, India, Japan, Pakistan, Iran
- ❖ **Economic Issues** – Macroeconomics, Labor Markets, Banking and Finance, Business and Commerce
- ❖ **Social Issues** – Education, Women, Media, History, Civil Society, Academics and Researchers, Environment
- ❖ **Defense and Security** – Weapons of Mass Destruction in the Gulf, Security and Terrorism, Gulf Wars, Defense, Red Sea Security
- ❖ **Gulf Energy Program**





Green Gulf Project

The GRC, in association with The Energy and Resources Institute (TERI), New Delhi, held an environment workshop as part of the GRC's expansion of the scope of its activities to include environmental research and awareness activities to facilitate solutions to the problems faced by the region and the world due to the degradation of precious natural resources.



Will Oil Prices Set New Records in 2006?

The Gulf Energy Program at the GRC conducted workshops to help journalists and media outlets get a better understanding of energy trends and the factors that impact energy markets, both in the region and internationally. The main aim of this workshop is to start energy dialogues within the UAE energy and business media with GRC working as a mediator for the sessions.





EU-Gulf Relations: enhancing economic, political and Security Cooperation

The seminar in Rome – in cooperation with Italy's The Istituto Affari Internazionali – discussed the EU foreign and security policies towards the Middle East as well as the European Union-Gulf developmental, political and security relations.



The Role of Centers for Research, Political and Strategic Studies in the Arab World: Challenges and Prospects

The symposium, in cooperation with the Arab Association for Political Science, discussed the role of think tanks, the obstacles and challenges that hinder their progress, as well as their relationship with societies and governments





The Experience of Political Reform in the GCC States: Evaluation & Analysis

The event, jointly hosted with the Carnegie Endowment for International Peace, called for developing a quantifiable 'democratic continuum', where change would not just be measured just in terms of elections; but will also take into account policies dealing with constitutional development, women's rights, freedom of the press, corruption, administrative transparency, human rights, education reforms and the like.



The International Energy Outlook 2005 (IEO2005) Arabic version

With the assistance of the Energy Information Administration (EIA) at the US Department of Energy (DoE), the GRC released the Arabic version of the flagship publication of the US Energy Information Administration, in the presence of US Secretary of Energy Samuel Bodman.





Current Conditions & Future Prospects of GCC – Iran Relations in the Wake of Iran's Presidential Elections

The workshop, co-hosted by the University of Durham, called for “better communication, cooperation and coordination” to ensure that the prevailing atmosphere of “mixed signals, lack of transparency and mistrust” changes for the better in the interest of both sides.



Promoting Cooperation and Fostering Relations: NATO-Gulf Relations in the Framework of the Istanbul Cooperation Initiative

Without undermining the importance of strategic ties with NATO, the conference, organized together with the NATO Division of Public Diplomacy, sought clarification about the real intent and mechanism of the Istanbul Cooperation Initiative and brought to the fore the misconceptions about NATO’s role in the region and an assurance that it will be continuously involved in “fighting the perception battle.”





Understanding the European Union: A five-day Executive Learning Seminar

In a bid to foster greater understanding of the EU and its mechanics, as well as develop links between individuals from the Gulf and Europe, the GRC – in conjunction with the Center for Applied Policy Analysis at the University of Munich – held its first Executive Learning Program in Brussels. The program brought together leaders from government, business and academia.



Confronting Terror – Promoting the Arab-British Partnership

Initiated by the GRC in response to the horrific terror attacks of July 7 in London, the workshop held in the British capital aimed to provide a substantive and institutional Arab/Muslim response to the terror attacks, both in terms of expressing solidarity with the British government and people in combating terror and also, on a second level in outlining new ideas to tackle this spreading menace.





The Gulf as a Weapons of Mass Destruction Free Zone

The conference in Stockholm was the second in a series of meetings organized by the GRC as part of its recently created Research Program to promote declaring the Gulf region a Weapons of Mass Destruction Free Zone. The workshop, co-hosted by the Stockholm Institute for International Peace, concluded with positive support for the project from all the Gulf governmental delegates in attendance, including Iraq and Iran, as well as key international bodies and organizations. Seen as an innovative and completely novel idea aimed towards stabilizing the current security crisis in the Gulf, the project was hailed as a positive step in the right direction.



Oil for Gold or Oil for Paper? Financial Stability, Gold and the ongoing Rise in Commodity Prices

Delivering a lecture, renowned gold and currency expert Dr. Ferdinand Lips said the GCC countries should not peg its future single currency to a free-floating currency like the dollar or euro, but try gold as an alternative. Charting the history of gold as a commodity through the two World Wars till 2005, where it stands at about \$420 an ounce, he said "while gold has seen its ups and downs, it is a safe and tangible investment option since the value of an ounce of gold is far greater than currencies that are being devalued by the day."





The Social Sciences and Humanities Forum 2005 – E-learning in Higher education

The forum, held in association with the Arab Bureau of Education for the Gulf States, called for the need to evolve an effective mechanism to blend the modern information technology and communication components with the traditional educational system to ensure maximum impact.



International Financial Center Business Forum on Globalization and New Growth Strategies for Business

The conference, hosted in association with the Swiss-based International Institute for Management Development (IMD) and Dubai International Financial Centre, urged the GCC countries to actively promote free trade, create the right environment for foreign investment and diversify the non-oil economy.





Iraq and its Neighboring States: Reciprocal Views

Organized by the GRC under the patronage of Supreme Council Member and Sharjah Ruler Dr. Sheikh Sultan bin Mohamed Al-Qassimi, the conference urged unified efforts to save Iraq from its current dilemma.



The Future of GCC-US Relations: Post-US Presidential Elections

The workshop called for a better dialogue between the two sides, one that moves away from the prevailing hostile atmosphere that was conditioned by the events of Sept. 11, 2001.





Second Annual Conference – Gulf Yearbook 2004

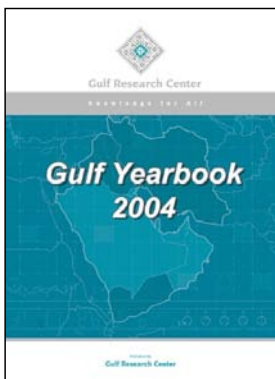
The conference featured the release and presentation of the GRC's annual publication written by prominent scholars and experts, featuring an analytical overview of the year's major developments and relating their significance to the political, economic, defense, security and social issues.





GRC produces a range of publications, articles and research papers – most made available in Arabic and English, as well as in digital and hard copy formats.

Books



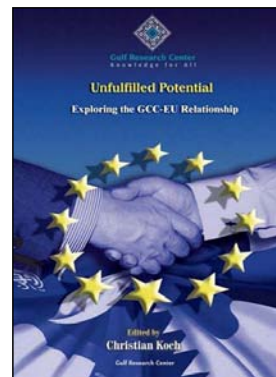
Gulf Yearbook 2004



A Window of Opportunity: Europe, Gulf Security and the Aftermath of the Iraq War
Christian Koch and Felix Neugart (Ed)



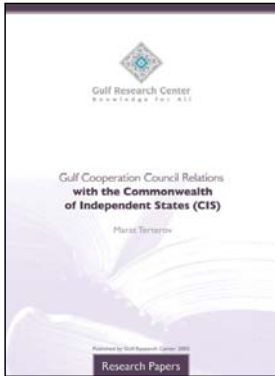
Social Sciences and Humanities in the Gulf



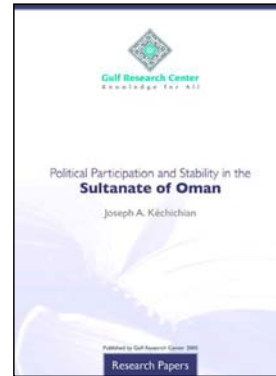
Unfulfilled Potential: Exploring the GCC-EU Relationship
Christian Koch (Ed)



Research papers



Gulf Cooperation Council Relations with the Commonwealth of Independent States
Marat Terterov



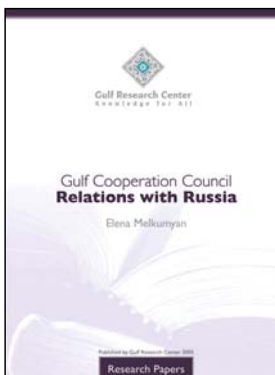
Political Participation and Stability in the Sultanate of Oman
Joseph A. Kéchichian



Political Reform in the GCC States
Hasanain Tawfeeq Ibrahim



Gulf-Arab Relations (1970-2000)
Sameh Rashed



Gulf Cooperation Council Relations with Russia
Elena Suren Melkumyan



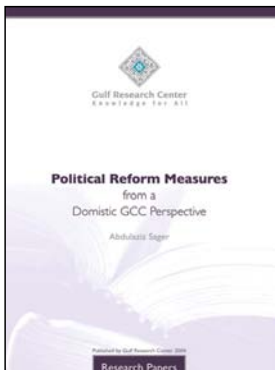
Fighting Terrorism and the Mechanism of International Justice: The 1267 Committee of the UN Security Council
Mustafa Alani



Realignments within the Gulf Cooperation Council
Bogdan Szajkowski



Israel's New Friendship Arch: India, Russia and Turkey
P.R. Kumaraswamy

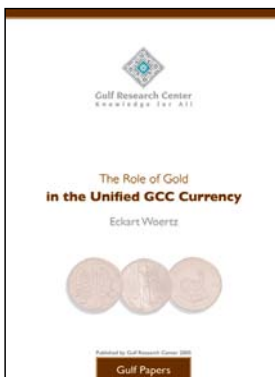


Political Reform Measures from a Domestic GCC Perspective
Abdulaziz Sager

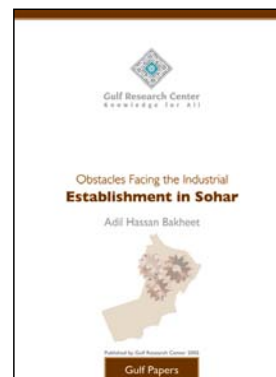


Gulf Cooperation Council States and the Arab-Israeli Conflict - 1970-2002
Jawad Al-Hamad

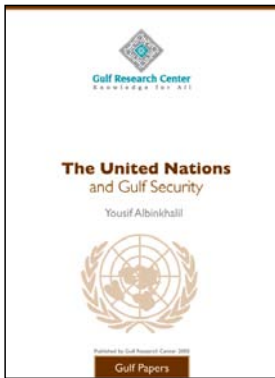
Gulf Papers



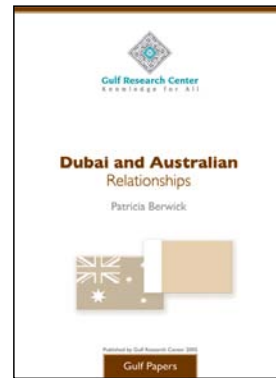
The Role of Gold in the Unified GCC Currency
Eckart Woertz



Obstacles Facing the Industrial Establishment in Sohar
Adil Hassan Bakheet

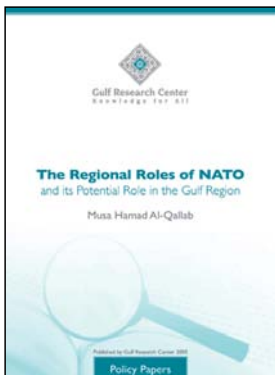


The United Nations and Gulf Security
Yousif Mohammed Albinkhalil

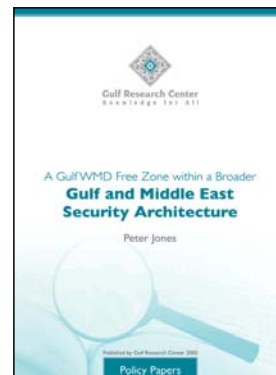


Dubai and Australian Relationships
Patricia Berwick

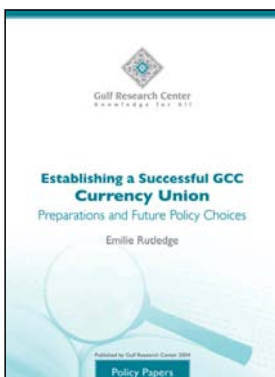
Policy Papers



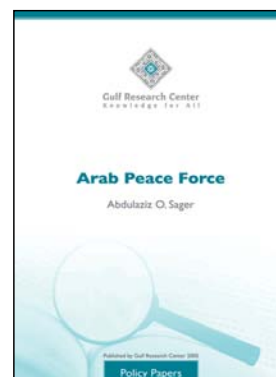
The Regional Roles of NATO and its Potential Role in the Gulf Region
Musa Hamad Qallab



A Gulf WMD Free Zone within a Broader Gulf and Middle East Security Architecture
Peter Jones



Establishing a Successful GCC Currency Union: Preparations and Future Policy Choices
Emilie Rutledge



Arab Peace Force
Abdulaziz Sager



Iraq Studies



Five Bad Options for Iraq
Daniel Byman



Democratic Transformations in Iraq: Restrictions and Opportunities
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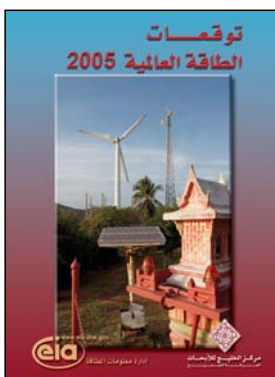


Occupation and Resistance in Iraq: A Study on Legitimacy
Khaleel Ismael Alhadethi



The Future of the Political System & State in Iraq and its Ramifications for the Security and Stability of the Gulf Region
Hasanain Tawfeeq Ibrahim

GRC Translations



International Energy Outlook 2005



The Military Balance 2004-2005



The Myth of the 'German Way': German Foreign Policy and Transatlantic Relations
Peter Rudolf



Europe and America in the Age of Bush
Marta Dassù and Roberto Menotti



A Dubious Template for US Foreign Policy
Chester A. Crocker



Washington's Troubling Obsession with Public Diplomacy
David M. Edelstein and Ronald R. Krebs

Gulf Translations



Strategic Issues: The US, EU and China



Arab Reforms and the Challenges for EU Policies



International Compliance: A Strategy for Nuclear Security



The Palestinian-Israeli Conflict



Araa Magazine (monthly) Arabic (available in English in digital format)



GRC Newsletter (quarterly) Arabic and English



GCC-EU Research Bulletin (quarterly)



Security and Terrorism Research Bulletin



GCC-India Research Bulletin



❖ *Gulf Yearbook 2004*

Books

- ❖ *A Window of Opportunity: Europe, Gulf Security and the Aftermath of the Iraq War*
Christian Koch and Felix Neugart (Ed)
- ❖ *E- Learning in Social Sciences and Humanities in the Gulf*
- ❖ *Unfulfilled Potential: Exploring the GCC-EU Relationship*
Christian Koch (Ed)
- ❖ *Eurogulf – Toward a New Relationship*
Giacomo Luciani and Felix Neugart
- ❖ *Constitutional Reforms and Political Participation in the Gulf*
Abdelhadi Khalaf and Giacomo Luciani (ed.)
- ❖ *Defense and Regional Security in the Arabian Peninsula and Gulf States – 1973-2004*
J.E. Peterson
- ❖ *Discovering the Arabian Gulf: Canada's Evolving Ties with the GCC States*
Robert J. Bookmiller
- ❖ *GCC-Sub-Saharan Africa Relations*
Mohamed Youssif

Research papers

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- ❖ *Euro-Gulf Gas Project*
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Ahmed Abdulkarim Saif
- ❖ *Judicial Institutions in the GCC States*
Ahmed Abdulkarim Saif
- ❖ *Trends in Internet Use*
Ahmed Mustafa Omar
- ❖ *Small-scale Industries After the War in Iraq*
Meysar Ibrahim Ahmed
- ❖ *The US and the Attempt to Regionalize and Internationalize Security in Iraq*
Ibrahim Khalil Al-Allaf
- ❖ *Ramifications of Disbanding the Army on Iraqi Security Situation*
Mahmoud Ahmed Ezzat
- ❖ *GCC-Egypt Relations – Past, Present and Future*
Ammar Ali Hasan

- ❖ *Environment Situational Assessment for the GCC Countries*
Fred de Launay
- ❖ *GCC-Japan Relations*
Sonoko Sunayama
- ❖ *Indian Labor Migration to the Gulf Countries*
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Hasanain Tawfeeq Ibrahim
- ❖ *State-building in Southern Iraq*
Hillary Synnott
- ❖ *Iraq: Resistance between Terrorism and National Liberation*
Murad Batal Al-Shishani

- ❖ *The Iraqi Army – 1921-2004: An Analytical Study*
Musa Al-Qallab

GRC Translations

- ❖ *International Energy Outlook 2005*
- ❖ *Military Balance 2004-2005*
- ❖ *Military Balance 2005-2006*
- ❖ *History of Sociological Thought*
Alan Swingewood
- ❖ *The Anarchical Society: A Study of Order in World Politics*
Hedley Bull
- ❖ *Squandered Victory: The American Occupation and the Bungled Effort to Bring Democracy to Iraq*
Larry Diamond
- ❖ *The Myth of the 'German Way': German Foreign Policy and Transatlantic Relations*
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- ❖ *International Compliance: A Strategy for Nuclear Security*
- ❖ *The Palestinian-Israeli Conflict*
- ❖ *Iraq's Future: The Aftermath of Regime Change*
Toby Dodge

Gulf Theses

- ❖ *Sea Change: Alan Villiers and the Subversion of the Arabian Travel Narrative*
Grace Pundyk
- ❖ *Iran and the GCC States: Prospects for Long-term Regional Security in the Gulf*
Nicolas Stivang

- ❖ *The Root of Conflicts: Oil Concession Agreements in Iran, Iraq, and Saudi Arabia*
Mohamed Al-Naqbi
- ❖ *Institutional Change in Saudi Arabia*
Nicole Stracke
- ❖ *EU-GCC Relations: A Study in Inter-Regional Cooperation*
Abdulla Baabood

Magazine

- ❖ *Araa Magazine (monthly)*

Newsletters and Research Bulletins (quarterly)

- ❖ *GRC Newsletter*
- ❖ *GCC-EU Research Bulletin*
- ❖ *Security and Terrorism Research Bulletin*
- ❖ *GCC-India Research Bulletin*





Building partnerships for a better Gulf

Collaboration with think-tanks and research organizations is a vital part of the Gulf Research Center's mandate. The cooperation agreements that the center has signed with a number of institutions worldwide aim to support each other in the areas of research, policy facilitation and implementation of long-term conditions for peace, security and sustainable development.

In partnering institutions of interest, we hope to work in pursuit of creating greater national, regional and international awareness on issues pertaining to security and stability in the Gulf region and beyond.

The areas of cooperation encompass joint research; dissemination of findings; convening conferences; facilitating exchange of scholars; translation, re-publication and distribution of selected publications; as well as sharing of relevant databases.

The following is a list of institutions that the GRC either has a formal cooperation agreement with or entered into a working relationship in mutually agreed areas.



International Institute for Strategic Studies, London



Geneva Centre for Democratic Control of Armed Forces



Institute of Middle Eastern and Islamic Studies, Durham University, UK



Stockholm International Peace Research Institute



American University of Sharjah



Zayed University



Free University of Berlin



Korea Institute for International Economic Planning



Institute of Geopolitics and Economics of Energy, Shanghai, **China**



The Netherlands Institute of International Relations



Royal United Services Institute for Defense and Security Studies, **London**



The Henry L. Stimson Center, Washington



The Finnish Institute of International Affairs



Swiss Federal Institute of Technology



International Relations and Security Network, Geneva



Geneva Centre for Security Policy



Center for Applied Policy Research, Munich, Germany



International Institute for Management Development, **Geneva**



Carnegie Endowment for International Peace, **Washington**



SaferAfrica, South Africa



Observer Research Foundation, **New Delhi**



The Energy and Resources Institute, New Delhi



The National Institute for Research Advancement, **Tokyo**



Istituto Affari Internazionali, **Rome**



Shell



Qatar Armed Forces



*Japan External Trade
Organization*



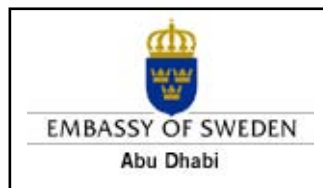
Arcapita Inc.



Elixir Consultancy



Galaxo Smith Kline



Embassy of Sweden, UAE.



Ambassador **David Mack**, Vice President of the Middle East Institute (MEI), Washington, and former US envoy to the UAE and former deputy assistant secretary for Near East Affairs..



Justin Holbrook, Director of Econova – an Australian organization committed to achieving sustainable urban development – and **David Lewis**, General Manager, EcoNova – Middle East

Singapore Consul-General in Dubai **Dileep Nair**



Chairman of Sharjah Economic Development **Sheikh Tariq Bin Faisal Al-Qassimi**



Dr. Heinz Hoffman, Executive Director of GTZ International Services, Germany, and Dr. Bernhard Dohle, GTZ Gulf Region Office Resident Representative

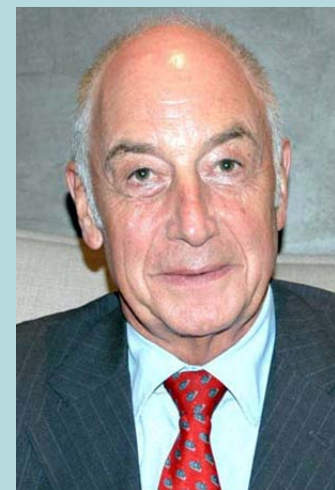


Indian Ambassador to the UAE **Chandra Mohan Bhandari**



Ambassador **Hamid Ansari**, Distinguished Fellow, West and Central Asia Program, Observer Research Foundation, New Delhi, and former Indian envoy to Saudi Arabia

Prof. Dr. Jurgen Gramke, Director of the Institute for European Affairs in Germany





Veteran Indian print and television journalist
Saeed Naqvi

Ambassador of Sweden
Bruno S. Beijer



US Deputy Assistant Secretary of State
Scott Carpenter

Dr Habib El Habr,
Director of the United Nations Environment Program Regional Office for West Asia



Iraq Defense Minister **Dr. Sadoun Al-Dulaimi**



A South African delegation headed by Minister of Trade and Industry **Mandisi Mpahlwa** and Ambassador **Dikgang Moopeloa**

South Korean
Ambassador to the UAE
Joon Jae Lee



Marcus Noland, senior fellow at the Washington-based International Institute of Economics

Prof. Steve Ott,
Department of Political
Science, College of
Social and Behavioral
Science, The University
of Utah, USA.



Dr. John Duke Anthony,
President and CEO of the
National Council on
US-Arab Relations



American University of Sharjah Chancellor **Winfred L. Thompson**, Dean of the College of Arts and Sciences **Robert D. Cook**, Chairperson of the Department of International Studies **Nada Mourtada-Sabbah** and Assistant Professor of History and International Studies **James Onley**

Director of the Studies and Research Center for the Arab and Mediterranean World in Geneva **Husni Obeidi**



Prof. Rodney Wilson of the Institute for Middle East and Islamic Studies, University of Durham

A 12-member delegation comprising officers from the United States Armed Forces, civilian executives of the American administration and staff affiliated to the National Defense University in Washington





South African Foreign Minister **Dr. Nkosazana Dlamini Zuma** visited the center and addressed a press conference on Gulf, Middle East and African issues.



A delegation of Iraq academics

Prof. Dr. Dieter Lenzen, President of the Free University of Berlin (FUB), and **Prof. Dr. Klaus-Dieter Segbers**, Professor of Political Science at the FUB



Muhammad Al-Rasheed,
former Saudi education minister



A team of 25 energy experts from the International Council on Large Electric Systems (CIGRE), Paris



Director-General of Al-Arabiya **Abdul Rahman Rashed**



Professor of Political Science at Zayed University in the UAE **Nasser Abed**, Assistant to the President of Brigham Young University in Hawaii, USA, **Dr. Gerrit Gong** and Dean of the College of Arts & Sciences at Zayed University **Jeffrey Belnap**

A 36-member distance learning student delegation pursuing a course in Gulf politics from the University of Southern Denmark.





Director of Middle East Forum at the New-York based Council on Foreign Relations **Judith Kipper**

Director of United Nations University/International Network on Water, Environment and Health (UNU/INWEH) **Dr. Ralph J. Daley** and Assistant Director of Program Development at UNU/INWEH **Dr. Zafar Adeel**



Military Adviser at the Al-Ahram Center for Political and Strategic Studies in Cairo Major General (Retd.) **Dr Mohamed Kadry Said**, Head of Political Affairs at the Embassy of Canada in Abu Dhabi **Isabelle Martin**, Policy Adviser for the Strategic Policy and Planning at the Canadian Privy Council Office **Dr. Peter Jones**, former Moroccan member of parliament and representative from the Centre Tariq ibn Ziyad in Rabat Hassan Benaddi, Head of the Department for the Middle East in the Royal Danish Ministry of Foreign Affairs **Rasmus Grue Christensen** and Director-General of the Institute diplomatique et des Relations Internationales in Algiers **M. Smail Benamara**



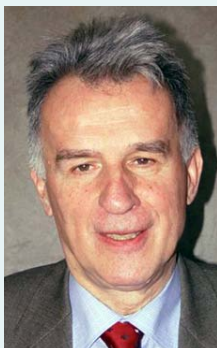


Director-General of New Delhi-based TERI (The Energy and Resources Institute) and Chairman of the Geneva-based Inter-Governmental Panel on Climate Change **Dr. R.K. Pachauri**, TERI Executive Director **Dr. Leena Srivastava** and Indian Consul-General **Yash Sinha**



Emirates Bank Chairman and former UAE Communications Minister **Ahmed Humaid Al-Tayer**

Member of Dutch Parliament **Farah Karimi**, Senior Adviser at the Netherlands Helsinki Committee **Jan ter Laak** and Executive Director at the International Helsinki Federation for Human Rights **Dr. Aaron Rhodes**



Prince **Faisal bin Salman bin Abdulaziz**, chairman of the board of directors of the Saudi Research and Marketing Company



- ❖ Dutch delegation comprising **Baroness Henriette Van Lynden** – Director, North Africa and Middle East Department, Netherlands Ministry of Foreign Affairs, **Dr. Joke Buringa** – Deputy Head Gulf States Division, and Consul-General **Bart Twaalfhoven**
- ❖ Zayed University officials – **Dr. Jane Bristol-Thys**, Director, Institute of Applied Social Research, **Dr. David McGlennon**, Director, Research and Outreach, **Prof. Kenneth Wilson** of the College of Business Sciences and **Dr Naseer Arif**
- ❖ **Oliver Jueteronke**, Research Coordinator of the Program for Strategic and International Security Studies and **Achim Wennmann**, Project Coordinator in the Program for the Study of International Organizations at the Geneva Graduate Institute of International Studies
- ❖ Australian Ambassador to the UAE **Noel Campbell** and **Steve Pinhorn**, Senior Middle East and Africa Analyst at the Office of National Assessments of the Australian Government
- ❖ Ambassador **Bernard Savage**, Head of the Delegation of the European Commission for GCC States based in Saudi Arabia
- ❖ Angolan delegation headed by Deputy Minister for Geology and Minerals **Dr. Mankenda Ambroise**; Consul-General Rui Jorge Carneiro Manguiera and President of the Angolan National Private Investment Agency **Carlos Antonio Fernandes**
- ❖ **Dr. Theodore W. Karasik**, a political scientist and expert on Iraq, Gulf national security and terrorism at Rand Corporation, California
- ❖ **Françoise Sellier** – Chargée de mission of the Secrétariat général de la défense nationale, Office of the Prime Minister, France, responsible for the Gulf region
- ❖ **James P. Ketterer**, Director, Center for International Development, The State University of New York
- ❖ Austrian Ambassador to the UAE Dr. **Gerald Kriechbaum**
- ❖ Ambassador of Italy to the UAE **Domenico Pedata**



Dr. Martin Hvidt

University of Southern Denmark



Jooseong Hwang

Korean Institute for International Economic Policy, Seoul



Stephanie Jacquet

University of Grenoble, France



Dr. Dirk Vandewalle

Dartmouth College, USA



Farida El Agamy

University of Fribourg, Switzerland



The GRC provides financial assistance to students whose research interests correspond with the center's thematic priorities. Students from the GCC countries wishing to study international relations and the Gulf region can apply for a studentship which covers tuition fees.

During 2005, five scholarships were awarded for study at the Universities of Cambridge, Durham and Exeter in the UK and the School of Oriental and African Studies, London.

The center also instituted the 'GRC prize for Social Sciences and Humanities' to serve as an incentive for young researchers below the age of 30 across the GCC countries.



Internship Program

The GRC places a particular emphasis in the development of students and young professionals. As a result, the Center offers a full-fledged internship program in order to allow students engaged in a social science degree program to participate in the GRC activities and contribute to its work. Internship positions are distributed on a competitive basis and consideration is given to the applicant's major area of study, academic performance, overall skills and abilities, as well as the interest in the issues of concern to the GRC.

The following students were part of this program:

Samuel Abrams –
Tufts University , USA

Mariam Moin – American
University of Sharjah, UAE

Moaz Afzal – American University
of Sharjah, UAE

Jimmy Farrah – American
University of Dubai, UAE

Moaz Afzal – American University
of Sharjah, UAE

Omar Elhamy –
University of Ottawa



Abdul Rakhim Arsanov – American University of Sharjah, UAE

Nitin Gogia – American University of Sharjah, UAE

Lisa Roman – American University of Sharjah, UAE

Fatima Burqaibah – Zayed University, Dubai, UAE

Lina Golob – Herderschulein High School, Rendsburg, Germany

Fahad Ahmad Bishara – University of Southern California, USA

Susana H. Al Barrak – American University of Sharjah, UAE

Nissreen Al Zahlawi – American University of Sharjah, UAE

Shaima Gargash – American University of Sharjah, UAE

Aram Nerguizian – Concordia University, Montreal Canada

Nadia Lengawi – Dubai Women's College, UAE

Laila Al Kinji – Dubai Women's College, UAE

Mouna Khorchid – American University of Sharjah, UAE





The GRC co-sponsored an education trip to Washington, DC, for 30 undergraduate students of the American Government class and five faculty members at the American University of Sharjah. The trip included visits to major US institutions such as the Supreme Court, Congress, Library of Congress, and White House; meetings with senior officials; interaction with academics at the American University, Center for Contemporary Arab Studies at Georgetown University and Woodrow Wilson Center; as well as attend the Middle East Studies Association annual meeting.



Training Programs for Students

Women students from the UAE University, Al Ain, were introduced to the center's research programs, including the women's issues, GCC economics, GCC-EU relations and Security and



Terrorism portals, as well the Gulf in the Media sites. The visit was organized as part of the GRC's efforts to inculcate the spirit of research and higher education among the youth, as well as educate them about the new techniques that are becoming available in the educational sector in the region, especially via the Web media.



Students from American University in Washington during a one-month visit to the American University of Sharjah



Women students from Zayed University



Presentations in Conferences

- ❖ "Arab and world media: getting it right' conference in Dubai – Discussant for the session on "Inside Riyadh" and presentation on "Sound bites and stereotypes: US think tanks and Arab Muslim image in the media (2001-2005)" in December
- ❖ Second Gulf Security Dialogue organized by the International Institute for Strategic Studies in Manama in December
- ❖ Bertelsmann Foundation workshop in Berlin – "Concept for a System for Security and Cooperation in the Gulf Region" in November
- ❖ Second Arab Education Forum – "Higher education and future prospects" – organized by the Arab Thought Foundation in Beirut in September
- ❖ First Arab Translation Forum – "Translation in the Arab World: Current conditions and prospects" – organized by the Arab Thought Foundation in Beirut. Presented a research paper – "Lost or found in translation" – which dealt with the translation problems in the Arab world in September
- ❖ Third IISS Global Strategic Review conference in Geneva, which deliberated on 'Evolving Threats, Rising Powers and Systemic Change' in September.
- ❖ "Renaissance, Representation and Identity" – First annual joint conference of the British Society for Middle Eastern Studies (BRISMES) and the European Association for Middle Eastern Studies (EURAMES) in Durham, England, in September
- ❖ Halki International Seminar on 'Forging Regional Cooperation', a NATO Advanced Research workshop organized by the Hellenic Foundation for European and Foreign Policy (ELIAMEP) in cooperation with the Center for Strategic Studies at the University of Jordan and Eunomia, a project managed by the Greek Ombudsman, in September. The workshop focused on 'Security Sector Reform in Southeastern Europe and the Mediterranean: Lessons and Challenges'
- ❖ Annual conference on 'The Middle East: Changing strategic environment' organized jointly by RAND's Center for Middle East Public Policy and the Geneva Centre for Security Policy in Switzerland, in June



Presentations in Conferences

- ❖ Conference on 'Concept for a system for security and cooperation in the Gulf' organized by The Bertelsmann Stiftung and the Policy Planning Staff, Federal Foreign Office, Germany, in Berlin, in June
- ❖ Meeting of experts on political, social and strategic developments in Saudi Arabia held under the auspices of Clingendael – The Netherlands Institute of International Relations – at The Hague, in June
- ❖ Workshop entitled 'Evolution of the threat spectrum and the implications for security sector governance in the Euro-Atlantic area' organized by the Geneva Centre for the Democratic Control of Armed Forces in Sofia, Bulgaria, in May.
- ❖ Discussions with TERI (The Energy and Resources Institute) in New Delhi in May on ways to cooperate on developmental and environmental issues in the Gulf, especially solutions to handle oil spills, greenhouse technologies, IT solutions, green buildings and waste management
- ❖ Briefing of officials from the UAE Foreign Ministry in Abu Dhabi in May about the latest developments in the region and strategic insights on the same
- ❖ Constituent meeting of the Gulf Press Union and the election to its General Secretariat in Bahrain in May
- ❖ Presented a paper on "GCC-EU relations" at the Euro-Gulf Conference in Kuwait in April
- ❖ Fifth Doha Forum for Democracy and Foreign Trade organized by the Qatari Ministry of Foreign Affairs in March
- ❖ Conference on "Nato and the Broader Middle East Region" in Rome in March
- ❖ Paper on "What are the Parameters to Follow? Political Reform Measures from a GCC Perspective" at the Sixth Mediterranean Social and Political Research Meeting in Florence, Italy, in March
- ❖ Saudi-American Interactive Dialogue organized by the Jeddah Chamber of Commerce in March



Presentations in Conferences

- ◆ UAE-German Forum meeting held in honor of German Chancellor Gerhard Schroder's visit to the UAE in March
- ◆ Fifteenth International Conference on the Persian Gulf in Tehran – "Persian Gulf: Regional security and cooperation in the process of changing world politics" in March
- ◆ Joint Arab Monetary Fund-International Monetary Fund seminar entitled "Arab Economic Integration: Challenges and Prospects" in Abu Dhabi in February.
- ◆ "Education without Borders 2005", organized by the World Student Organizing Committee, in Abu Dhabi in February
- ◆ "Free Trade Agreements with the United States and its effects on the GCC" at the Al-Khaleej Research Centre, Sharjah, UAE, in February
- ◆ Cairo consultations of the "Independent Task Force on US policy toward reform in the Arab world" in January
- ◆ Ninth Kronberg Talks in Germany which deliberated on "Europe and the Middle East: Perspectives for engagement and Cooperation" in January





Based on the recommendation of the Division of Environmental Policy Development and Law, the United Nations Environment Programme (UNEP) in Nairobi has accredited the Gulf research Center to the Governing Council of UNEP, thereby granting it the status of an international non-governmental organization. The November 2005 recognition allows the GRC to designate its representatives to sit as observers at public meetings pertaining to environmental issues hosted by the UNEP Governing Council and its subsidiary organs.



The GRC became the first institution of its kind in the world to meet the benchmarks set by the International Standards Organization (ISO) and achieve the 9001 and 17799 certifications.

The Quality Management Systems of GRC were assessed by Moody International and certified against the two quality assurance standards. While the ISO 9001:2001 certification is the most commonly used international standard that provides a framework for an effective quality management system, the ISO 17799 certification deals with providing guidance to organizations wishing to manage information security and defines a systematic way of managing information that is appropriate to any security-conscious organization. It is also a third-party accessible standard and aims to ensure that adequate controls addressing confidentiality, integrity and availability of information are in place to safeguard the information of all the parties involved.



The United Nations Development Programme (UNDP) awarded the world-wide distribution rights for the Arabic hardcopy and digital versions, as well as the English digital version of the Arab Human Development Report 2004 to the GRC.

Titled "Towards Freedom in the Arab World", the report was released by the UNDP in April. The publication, which is the third such annual report, is the culmination of an intellectual exercise that not only highlights problems plaguing the Arab world, but offers solutions to overcome them as well. The GRC-UNDP agreement also allows the Dubai-based think tank to promote, sell and distribute the digital English versions of the 2002 and 2003 reports.



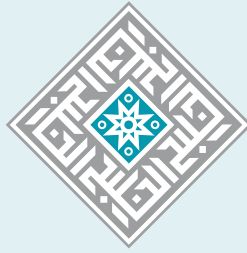
As part of its expanding consultancy services, the GRC's information technology division will develop a news portal for Al-Arabiya, one of the Middle East's most credible Arabic news channels.



Particulars	Budget 31st Dec 06	Est./Actual 31st Dec 05	Actual 31st Dec 04	Actual 31st Dec 03	Actual 31st Dec 02	Actual 31st Dec 01
Fixed Assets (Net)	694,496	1,344,488	1,778,360	2,255,387	2,697,922	61,753
Current Assets	2,473,762	2,143,608	2,620,816	876,016	1,026,197	45,744
Current Liabilities	(1,532,397)	(1,469,869)	(2,008,986)	(985,451)	(485,173)	(19,532)
Total Assets Less Liabilities	1,635,861	2,018,227	2,390,190	2,145,953	3,238,946	87,965
Net Expenditure Account	(60,350,856)	(50,207,813)	(33,097,699)	(17,762,644)	(8,163,850)	(2,541,800)
Current Account	- 0	- 0	(72,574)	(67,668)	(11,656)	
Total Funding - AED	61,986,717	52,226,040	35,560,463	19,976,265	11,414,452	2,629,765
Total Funding - USD	16,885,513	14,226,652	9,686,860	5,441,641	3,109,358	716,362

Audited by KPMG up to 2004; 2005 figures are subject to audit

The entire funding for the GRC is provided by its Founder & Chairman Mr. Abdulaziz O. Sager's account held with SAMBA in Saudi Arabia and transferred to the GRC account in Emirates Bank International at Dubai, UAE.



Gulf Research Center

K n o w l e d g e f o r A l l

Based in Dubai, UAE, the GRC began its activity in 2000 as a privately-funded, non-partisan think-tank, education provider and consultancy specializing in the Gulf region.

The GRC produces recognized research from a Gulf perspective, redressing the current imbalance in Gulf area studies, where regional opinions and interests are underrepresented.

The GRC believes that the Gulf Cooperation Council has transcended the initial reasons for its establishment, to become a fundamental right of its citizens in the development of the region. The GRC seeks to further this belief by being an institution of distinction and innovative research that advances different aspects of development to ultimately benefit the people of the region.

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